

WyCAN Consortium	
Agency Requesting The Project: Economic Security Department	
Business Unit Requesting The Project: DERS / UIA	
Sponsor Of the Project: Mark Darmer	
Sponsor Title: Assistant Director	
Sponsor Phone Number: (602) 542-6333	Extension:
Sponsor Email Address: markdarmer@azdes.gov	

Has a Project Request been completed for this PIJ?	Y
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<p>What is the operational issue or business need that the Agency is trying to solve?</p> <p>The Arizona Department of Economic Security (DES), Division of Employment and Rehabilitation Services (DERS) currently is making use of 30+ year old mainframe applications that no longer meet the business needs of DERS personnel and the citizens of Arizona. These old applications provide automated support for: 1) Unemployment application submission and benefit payments; 2) Unemployment employer taxation; 3) Unemployment Insurance Appeals processing and management for citizens determine ineligible for benefit payments and employers protesting benefit payments. These old systems do not provide the ease of access available from web based computer systems and do not provide the information processing functions and management capabilities needed for the efficient processing of benefit claim or employer tax processing.</p> <p>The current mainframe applications incur monthly mainframe charges associated with system operations (hardware and software) and support that will be reduced with the migration of these applications to a server based platform. The current applications are old and dependent on obsolete software products which make upgrades and modifications difficult. The IT marketplace has a limited number of potential employees with the technical skills needed to support the current application software environments. The current DERS applications lack the flexibility for modifications needed to address mandatory United States Department of Labor (US DOL) policy changes.</p>

<p>How will solving this issue or addressing this need benefit the State or the Agency?</p> <p>The proposed replacement system is a web based software and hardware platform which will provide greater public access and eliminate the expense of mainframe processing resources while improving worker productivity. By selecting a proven system adopted by multiple state Unemployment Insurance agencies, the AZ DES has the opportunity to successfully implement a solution that meets Federal guidelines and removes AZ Unemployment from the mainframe platform giving greater flexibility to meet ever changing federal standards. The failure to meet mandated policy implementation dates can result in Federal sanctions.</p>
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<p>Describe the proposed solution to this business need:</p> <p>The WyCAN Consortium was formed in 2012 and approached the US DOL with a Special Budget Request to fund the design, development, implementation and maintenance of a hosted Software-as-a-Service solution. US DOL approved the consortium's request and made grant funds available to complete this activity.</p> <p>Wyoming was appointed as principle state for the purpose fiscal responsibilities and the holding of contracts. The project is funded completely by the US DOL with all development costs being paid by Wyoming using consortium funds. No Federal funding will be directed to DES/DERS for the development of the joint WY/AZ application system as defined in the base Scope of Work (SOW) document.</p> <p>The base application is a transfer system currently in production use in a number of states with satisfied users and US DOL certification. The proposed transfer system will be developed by TATA Consultancy Services (TCS), the firm that designed and developed the original system and successfully transferred to a number of States. Wyoming will be the primary interface with TCS throughout the development of this system.</p> <p>Over the course of this development project and prior to implementation the DERS will have to address a number of supporting procurements: 1) system modifications specific to AZ DERS and ASA UI Appeal requirements that are not included in the joint AZ/WY systems SOW; 2) operational software products as defined by the development vendor, some of which may require the hiring of addition technical resources; 3) document imaging conversion; 4) ongoing system maintenance; 5) development of AZ/DES data exchange interfaces; 6) operational system support (cloud based technology preferred). To the degree possible common vendors will be utilized for joint procurements. The DERS will perform these procurement activities in compliance with Federal and State rules and regulations in conjunction with the DES Office of Procurement.</p> <p>Development of the solution is being planned in a phased approach to maximize the time remaining for the federal funds; while getting as much of the target system implemented as possible. Since the federal funds must be liquidated by September 30, 2017, the work was split into two phases: Phase 1 will consist of completing gap analysis, design, development and deployment of Unemployment Insurance Benefits and Appeals, which will fulfill the requirements of the Special Budget Request and modernize the systems, bringing them off of the mainframe. Phase 2 will consist of planning and gap analysis for Unemployment Insurance Tax which will prepare the consortium states for future phases which will complete the Unemployment Insurance Tax modernization. Both Phase 1 and Phase 2 will be completed at the commencement of the funds expiration.</p> <p>Funding for Phases 1 and 2 is 100% Federal Special Budget Request money and will be paid by Wyoming as the fiscal agent. Additionally, to prepare for conversion of Unemployment Insurance related document images for Phase 1, DES is using other grant funds to pay for professional services to assess and convert images for conversion to the target system.</p> <p>A subsequent statement of work will be created after development begins to outline and plan for the design, development and deployment of the Unemployment Insurance Tax requirements as well as post-production support which will be submitted for approval with an amended PIJ.</p>
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Has the existing technology environment, into which the proposed solution will be implemented, been documented?	Y
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Indicate where that documentation can be found, or provide the information under separate cover before the meeting, otherwise describe below:
The documentation is stored in a DES shared drive.

Have the business requirements been gathered, along with any technology requirements that have been identified? Y

Are you submitting this as a Pre-PIJ in order to issue a Request for Proposal (RFP) to evaluate options and select a solution that meets the project requirements? N

Will you be completing an assessment phase, i.e., an evaluation by a vendor, third party or your agency, of the current state, needs, and desired future state, in order to determine the cost, effort, approach (RFP or otherwise) and/or feasibility of a project before submitting the full PIJ? N

Does the project fall into one of the following categories:
- hardware technology refresh/expansion, e.g., replacement/more laptops, radios, peripherals, etc.?
- software version refresh/additional licenses, e.g., MS Office 2013 replacing 2010, extra software licenses needed for additional PCs? N

Is the proposed procurement the result of an RFP solicitation process? N

Is this project referenced in your agency's Strategic IT Plan? Y

Does your agency have a formal project methodology in place? Y

Describe the make-up and roles/responsibilities of the project team, e.g. participants, sponsors, stakeholders, etc. below:
Wyoming and Arizona will be responsible for managing the project and budget to ensure all deliverable milestones are met by the vendor. Each state will also be responsible for providing subject matter experts to assist in the design and testing of the solution application.
Arizona DES will also work with their state-specific vendor(s) to ensure required internal interfaces are available and functioning.
The vendor, TATA Consultancy Services (TCS) will be responsible for configuring, and maintaining the solution. Microsoft Azure-Government will be responsible for hosting the application in a FedRAMP compliant cloud environment.

Will a PM be assigned to manage the project, regardless of whether internal or vendor provided? Y

If the PM is credentialed, e.g., PMP, CPM, etc., please provide certification information below:
Vendor PM will be PMP or have equivalent experience in project management.
DES PM has 8 years project management experience, 10 years business analysis experience and 16 years of Unemployment Insurance experience.

Is a project plan available that reflects the estimated start date and end date of the project, and the supporting milestones for the project? Y

Has a test/pilot phase been incorporated? N

Have steps needed to roll-out to all impacted parties been incorporated, e.g. communications, planned outages, deployment plan? Y

Will the implementation require any physical infrastructure improvements, e.g., building reconstruction, major re-wiring, etc.? N

Are there any known resource availability conflicts that could impact the project? N

Does your schedule have dependencies on any other projects or procurements? N

Will the implementation involve major end user view or functionality changes? Y

Will the proposed solution result in a change to a public-facing application or system? Y

Is a detailed project budget reflecting all of the up-front/startup costs to implement the project available, e.g., hardware, initial software licenses, training, taxes, P&OS, etc.? Y

Have the ongoing support costs for sustaining the proposed solution over a 5-year lifecycle, once the project is complete, been determined, e.g., ongoing vendor hosting costs, annual maintenance and support not acquired upfront, etc.? N

Have all required funding sources for the project and ongoing support costs been identified? Y

Will the funding for this project expire on a specific date, regardless of project timelines? Y

Provide the dates for the funding availability below:
Estimated Start 04/15/16 Estimated Finish 09/30/17

Will the funding allocated for this project include any contingency, in the event of cost over-runs or potential changes in scope?
 Y

Please indicate whether a statewide enterprise solution will be used or select the primary reason for not choosing an enterprise solution:
No Statewide Enterprise Solution Available

Will the technology and all required services be acquired off existing State contract(s)?
 N

Will any software be acquired through the current State value-added reseller contract?
 Y

Describe how the software was selected below:
The software/services for data capture and image conversion were obtained to fulfill the imaging conversion aspect of the project and the software/services selected were available through the state value-added reseller.

Does the project involve any technology that is new and/or unfamiliar to your agency, e.g., software tool never used before, virtualized server environment?
 Y

Does your agency have experience with the vendor (if known)?
 N

Does the vendor (if known) have professional experience with similar projects?
 Y

Does the project involve any coordination across multiple vendors?
 Y

Does this project require multiple system interfaces, e.g., APIs, data exchange with other external application systems/agencies or other internal systems/divisions?
 Y

Have any compatibility issues been identified between the proposed solution and the existing environment, e.g., upgrade to server needed before new COTS solution can be installed?
 N

Will a migration/conversion step be required, i.e., data extract, transformation and load?
 Y

Is this replacing an existing solution?
 Y

Indicate below when the solution being replaced was originally acquired?
The General Unemployment Insurance Development Effort (GUIDE) system was acquired and deployed into production in 1986, followed by the Unemployment Tax system deployment in 1996. In 2006, a DES/DTS developed solution for the Appellate Services Administration was moved into production.

Describe the planned disposition of the existing technology below, e.g., surplus, retired, used as backup, used for another purpose:
The proposed solution will retire existing mainframe applications.
Subsequently, 12 web and client-based ancillary systems have been developed to support staff and client activities; which will also be retired at the completion of the project.

Describe how the agency determined the quantities reflected in the PIJ, e.g., number of hours of P&OS, disk capacity required, etc. for the proposed solution?
Arizona and 3 other states engaged in a requirements development phase of the project that began in 2009 and ended in 2012. The requirements development netted 2253 functional requirements.
The transfer solution provided by the state of Missouri was assessed and was shown to meet approximately 80% of the requirements, leaving 20% to be added to the system and possibly customized for Arizona or Wyoming.
The storage estimates for the proposed solution were created based on current environment storage figures.

Does the proposed solution and associated costs reflect any assumptions regarding projected growth, e.g., more users over time, increases in the amount of data to be stored over 5 years?
 Y

Does the proposed solution and associated costs include failover and disaster recovery contingencies?
 Y

Will the vendor need to configure the proposed solution for use by your agency?
 Y

Are the costs associated with that configuration included in the PIJ financials?
 N

Will any application development or customization of the proposed solution be required for the agency to use the product in the current/planned technology environment, e.g., a COTS application that will require custom programming, an agency application that will be entirely custom developed?
 Y

Describe who will be customizing the solution below:
TATA Consultancy Services (TSC) is the developer of the proposed transfer solution. TCS has completed the same type of work for several other states.

Do the resources that will be customizing the application have experience with the technology platform being used, e.g., .NET, Java, Drupal?

Y

Please select the application development methodology that will be used:
Agile/Scrum

Provide an estimate of the amount of customized development required, e.g., 25% for a COTS application, 100% for pure custom development, and describe how that estimate was determined below:

Between 20%-40% customization for the COTS application. There are 2253 requirements of which 436 are not available in the target system. Some of the remaining 1817 requirements already available in the target system may need to be modified.

The assessment of requirements and customization was done in a joint research/investigation exercise with the WyCAN Consortium and TCS.

As a multi-tenant solution, when the core functionality that all adopting states share changes, upgrades would be made to state-specific instances, integration and regression testing would be completed prior to a production upgrade. Additionally, the multi-tenant solution allows states to have specific functionality that would not impact other state system versions.

Are any/all Professional & Outside Services costs associated with the customized development included in the PIJ financials?

N

Have you determined that this project is in compliance with all applicable statutes, regulations, policies, standards, and procedures, including those for network, security, platform, software/application, and/or data/information found at <https://aset.az.gov/resources/psp>?

Y

Are there other high risk project items not identified?

N

Will the proposed solution be vendor-hosted?

Y

Please select from the following vendor-hosted options:
Commercial Data Center

Describe the rationale for selecting the vendor-hosted option below:

A Hosted SAAS provides the receiving states with a multi-tenant Unemployment Insurance system that reduces overall costs of operating a mainframe and centralizes system development and provides reduced risk of hosting systems and related data in each state. Additionally, participating states can share development costs, increase reuse, and minimize redundancy in code.

Due to the tight coupling of the operating system, application and third-party software applications that support the system, it was deemed prudent to engage the system experts.

Has the agency been able to confirm the long-term viability of the vendor-hosted environment?

Y

Has the agency addressed contract termination contingencies, e.g., solution ownership, data ownership, application portability, migration plans upon contract/support termination?

Y

Has a Conceptual Design / Network Diagram been provided and reviewed by ASET-SPR?

Y

Has the spreadsheet located at <https://aset.az.gov/arizona-baseline-security-controls-excel> already been completed by the vendor and approved by ASET-SPR?

N

Will the proposed solution be hosted on-premise in a state agency?

N

Will any PII, PHI, or other Protected Information as defined in the 8110 Statewide Data Classification Policy be transmitted, stored, or processed with this project?

Y

Describe below what security infrastructure/controls are/will be put in place to safeguard this data:

The solution will be hosted with a FedRAMP ATO provider in a government cloud environment, meeting all NIST 800-53 and FISMA requirements.

DES's data will be separated from other clients in a AZ DES only environment. The cloud hosting and data reside within U.S. boundaries including storage and backup.

DES data in the cloud will be encrypted at rest and in flight and will be accessed through role based security.

Any data basing between DES and the cloud hosted solution will follow the established DES architectural model for external vendors.

Summary of PIJ Financials

Total of Development Cost:	\$ 33,226,620
Total of Operational Cost:	\$
Total Costs:	\$ 33,226,620

Project Cost - Itemized

Item	Description	Category	Development (Implementation) or Operational (Ongoing)	Fiscal Year Spend	Qty or Hours	Unit Cost	Extended Cost	Enter Tax Rate if Applicable (Generally 8.3% for PHX)	Tax	Total Cost
1	Scan Utility Configurion	Prof & Outside Services	Development	1	1	\$73,620	\$73,620		\$0	\$73,620
2	Imaging Conversion of Meta Data & Converting TIF to PDF	Prof & Outside Services	Development	1	1	\$170,000	\$170,000		\$0	\$170,000
3	Imaging Conversion of Meta Data & Converting TIF to PDF	Prof & Outside Services	Development	2	1	\$170,000	\$170,000		\$0	\$170,000
4	Contracted Development Services (multi-state consortium Year 1	Prof & Outside Services	Development	1	1	\$10,388,000	\$10,388,000		\$0	\$10,388,000
5	Contracted Development Services (multi-state consortium Year 2	Prof & Outside Services	Development	2	1	\$13,350,000	\$13,350,000		\$0	\$13,350,000
6	Contracted Development Services (multi-state consortium Year 2	Prof & Outside Services	Development	3	1	\$9,075,000	\$9,075,000		\$0	\$9,075,000
7		[-Select-]	[-Select-]	[-Select-]						
8		[-Select-]	[-Select-]	[-Select-]						
9		[-Select-]	[-Select-]	[-Select-]						
10		[-Select-]	[-Select-]	[-Select-]						
11		[-Select-]	[-Select-]	[-Select-]						
12		[-Select-]	[-Select-]	[-Select-]						
13		[-Select-]	[-Select-]	[-Select-]						
14		[-Select-]	[-Select-]	[-Select-]						
15		[-Select-]	[-Select-]	[-Select-]						
16		[-Select-]	[-Select-]	[-Select-]						
17		[-Select-]	[-Select-]	[-Select-]						
Total Development Cost										\$33,226,620
Total Operational Cost										\$0
Total Itemization of Costs:										\$33,226,620

Summary of Funding Sources			
Fund Type	% of Project	\$ of Project (Available)	\$ of Project (To Be Requested)
Base Budget			
APF			
Other Appropriated			
Federal	100.00%	\$33,226,620.00	
Other Non-Appropriated			

PIJ Development & Operational Cost Summary

Description	Type	Year 1	Year 2	Year 3	Year 4	Year 5	Extended Cost
Professional & Outside Services	Development	\$10,631,620	\$13,520,000	\$9,075,000	\$0	\$0	\$33,226,620
	Operational	\$0	\$0	\$0	\$0	\$0	\$0
Hardware	Development	\$0	\$0	\$0	\$0	\$0	\$0
	Operational	\$0	\$0	\$0	\$0	\$0	\$0
Software	Development	\$0	\$0	\$0	\$0	\$0	\$0
	Operational	\$0	\$0	\$0	\$0	\$0	\$0
Communications	Development	\$0	\$0	\$0	\$0	\$0	\$0
	Operational	\$0	\$0	\$0	\$0	\$0	\$0
Facilities	Development	\$0	\$0	\$0	\$0	\$0	\$0
	Operational	\$0	\$0	\$0	\$0	\$0	\$0
Licensing & Maintenance Fees	Development	\$0	\$0	\$0	\$0	\$0	\$0
	Operational	\$0	\$0	\$0	\$0	\$0	\$0
Other	Development	\$0	\$0	\$0	\$0	\$0	\$0
	Operational	\$0	\$0	\$0	\$0	\$0	\$0
Development Cost:		\$10,631,620	\$13,520,000	\$9,075,000	\$0	\$0	\$33,226,620
Operational Cost:		\$0	\$0	\$0	\$0	\$0	\$0
Total Cost:							\$33,226,620

Areas of Impact

1 Application Systems

- Application Enhancements
- Internal Use Web Application
- Mobile Application Development
- Arizona Enterprise Solution Platform (AESP) based Application
- New Application Development
- az.gov Web Portal Application
- Other: (Please specify below)

2 Database Systems

- Data Warehouse/Mart
- Database Consolidation/Migration/Extract Transform and Load Data
- Database Products and Tools:
 - Oracle
 - MySQL
 - DB2
 - MS SQL Server
- Other: (Please specify below)

3 Software

- COTS Application Customization
- COTS Application Acquisition
- Mainframe Systems Software
- Open Source
- PC/LAN Systems Software
- Virtualization
- Other: (Please specify below)

4 Hardware

- LAN/WAN Infrastructure
- Mainframe Infrastructure
- Storage Area Network Devices
- Public Safety Radios, Systems
- PC Purchases, Peripherals
- Tape Libraries/Silos
- UPS Devices
- Other: (Please specify below)

5 Hosted Solution (Cloud Implementation)

- State Data Center
- Commercially Hosted:
 - Amazon (AWS) GovCloud
 - Century Link - I/O Data Center
 - AWS (non-government) cloud
 - Microsoft Azure
- Vendor Hosted
- Other: (Please explain below)

6 Security

- Encryption
- Security Appliances:
 - Firewall
 - Intrusion Detection System (IDS)
 - Intrusion Prevention System (IPS)
- SecurityControls/Systems - Other: (Please specify below)
- Physical Controls (Badging Systems, Iris Scanners, Other: (Please specify below))
- Other: (Please specify below)

7 Telecommunications

- Network Communications Infrastructure
- Telephone Upgrade-Business-Specific
- Cabling
- Wireless Access Points
- Telephony Upgrade-EIC Solution
- Trenching
- Videoconferencing
- Other: (Please specify below)

8 Enterprise Solutions

- Business Intelligence System
- E-Signatures
- Geographic Information Systems
- Other Imaging - Photos, Fingerprints, etc.
- Document Management/Imaging
- eLicensing
- Management Systems - Financial, Grants, Asset
- Disaster Recovery/Business Continuity
- Other: (Please specify below)

9 Contract Services/Procurement

- Contracted Project Management
- Contractor Support Services
- Install/Configuration Contract Services
- State Contract
- Vendor provided
- Procurement (RFP, IFB, DPR, etc.)
- Other: (Please specify below)

Meeting Invite Checklist

Role	Name	Email Address	Date Reviewed
Agency Project Sponsor*	Mark Darmer	MarkDarmer@azdes.gov	04/08/16
Agency Chief Information Officer (CIO) (or designee)*	Stephen Welsh	Stephen.Welsh@azdes.gov	04/14/16
Agency Information Security Officer (ISO) (or designee)*	Jeff Raynor	JRaynor@azdes.gov	04/08/16
Joint Legislative Budget Committee (JLBC) representative			
Office of Strategic Planning & Budgeting (OSPB) representative			
ADOA-ASET Strategic Program Manager *	James Dean	James.Dean@azdoa.gov	04/08/16
ADOA-ASET Security, Privacy & Risk (ASET-SPR) representative*	Tim Guerriero	tim.guerriero@azdoa.gov	04/19/16
Agency CPO or State Procurement Office (SPO) representative			
Agency CFO or Finance representative (if different from CPO)	Jim Whallon	JWhallon@azdes.gov	04/08/16
Others to Invite (if applicable):			
DES Deputy Director of Operations (Approver)	Todd Bright	TBright@azdes.gov	04/12/16
DERS Financial Manager (Approver)	Wendy Ecker	WEcker@azdes.gov	04/08/16
DTS Deputy CIO of Development (Approver)	Todd Templeton	TTempleton@azdes.gov	04/08/16
DTS Deputy CIO of Operations (Approver)	Lori Cunningham	LoriCunningham@azdes.gov	04/08/16
Enterprise Architect (Approver)	Al Barbieri	ABarbieri@azdes.gov	04/08/16
DERS/UI Program Administrator (Reviewer)	Andrew Baldwin	ABaldwin@azdes.gov	04/08/16
DERS/ UI WyCAN Project Manager *	Kristopher Goins	Kgoins@azdes.gov	04/08/16
DERS/UI IT Manager (Reviewer)	Brian Persons	BPersons@azdes.gov	
Mainframe Development Manager (Reviewer)	John Boland	JBoland@azdes.gov	
Distributed Development Manager (Reviewer)	Ryan Riach	RRiach@azdes.gov	04/08/16
Service Delivery Administrator (acting) (Reviewer)	Josh Konantz	JKonantz@azdes.gov	04/08/16
DCSO Administrator (Reviewer)	Clay Sikes	CSikes@azdes.gov	04/08/16
Portfolio Project Manager (Reviewer)	Julie Lawson	JLawson@azdes.gov	04/08/16
Portfolio Project Manager (Reviewer)	Richarda Majkowycz	RMajkowycz@azdes.gov	04/08/16
PMO Administrator (Reviewer)	Dave Mathis	DMathis@azdes.gov	04/08/16
PMO Deputy Administrator (Reviewer)	Leisa Bell	LBell@azdes.gov	04/08/16
Correspondence Control (Reviewer)	Leticia Morales	LeticiaM@azdes.gov	

* Required Attendee

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✓	Has the value of the IT project to the public and the State been identified?
✓	Does the proposed solution address the stated problem or situation?
✓	Has the budget unit demonstrated competency to carry out the project successfully?
✓	Have all applicable questions in the PIJ been addressed?
✓	Have the Areas of Impact associated with the project been identified?
✓	Is sufficient sponsorship and support by budget unit leadership evidenced in the meeting?
✓	Has the compatibility of the proposed solution with other budget unit solutions been addressed?
✓	Has a reasonable Project Plan been provided?
✓	Has the compliance of the proposed solution with all applicable statewide standards been confirmed?
✓	Have any potential risks or issues associated with the project or the proposed solution been identified and appropriately addressed to minimize unintended consequences?
✓	Have the cost estimates for the project been vetted for accuracy?
✓	Have the PIJ Financials been completed?
✓	Have any/all of the following startup costs to implement the project been included under Development in the financial tables, if applicable - tax; shipping; upfront maintenance and support; professional services (P&OS); ancillary software to run on equipment; ancillary hardware to install equipment, e.g., cables; other associated costs, e.g., training, travel, documentation, etc.?
✓	Have any/all of the following ongoing/5-year support costs, once the project is implemented, been included under Operational in the financial tables, if applicable - ongoing vendor hosting costs, including any projected increase over time; annual maintenance and support not acquired upfront; extended costs after warranty expiration; P&OS commitments beyond implementation?
✓	Have you confirmed that no Full Time Employee (FTE) related costs have been included in the project costs?
✓	Have quotes been provided for all itemized costs in the PIJ, e.g., professional services, hardware, software, licensing, etc.?
✓	Do the quotes match the itemized list and only reflect those items and costs (within 5%) associated with this project?
✓	If not, describe below how the costs in the PIJ differ from the quotes, e.g., if quantities are different, costs are comprised of portions of multiple quotes provided, etc.:
	N/A

If any of the above are not complete, the PIJ cannot be approved at this time.....

PIJ Disposition			
<input type="checkbox"/>	Approved		
<input type="checkbox"/>	Approved with conditions		
<input type="checkbox"/>	Not Approved		
<input checked="" type="checkbox"/>	Recommended to ITAC		
<input type="checkbox"/>	Recommended to ITAC with conditions		
Strategic Program Manager Analysis			
<p>DES is part of a multi-state consortium to replace the existing Unemployment Insurance applications which are currently being run in a mainframe environment. The existing application is running on outdated technology and over the years has had additional pieces added on in order to serve customers. DES has been working with other states to leverage an existing application, used in other states, which provides 80% of required functionality with the remaining functionality to be developed using the same vendor who developed the original application. The project is 100% federally funded, with no cost exposure to the state, including all ongoing operational costs. Independent verification and validation will be ongoing throughout the project. After the collaborative approval meeting, there were no outstanding issues or concerns with the project. Recommended to ITAC via delegated authority.</p>			
Authorized Approver:	James Dean	Approval Date:	4/8/16

Condition (If Applicable)	